

Moraga-Orinda Fire Protection District
Long Range Financial Forecast
Scenario A - 3.5% Annual Property Tax Revenue Increase
May 2025

	ACTUAL 22/23	ACTUAL 23/24	PROJ 24/25	PROJ 25/26	PROJ 26/27	PROJ 27/28	PROJ 28/29	PROJ 29/30	PROJ 30/31	PROJ 31/32	PROJ 32/33	PROJ 33/34	PROJ 34/35	ASSM	ASSM	ASSM	ASSM	ASSM	ASSM
1 TOTAL REVENUE	35,062,443	38,091,134	39,708,653	41,162,060	41,316,002	42,235,586	43,515,003	44,846,322	46,344,534	47,913,711	49,549,590	51,266,567	53,050,437						
2 TOTAL EXPENDITURES	30,258,688	32,462,104	37,612,958	44,543,070	47,027,439	48,648,176	49,567,053	42,292,689	42,285,306	42,786,044	42,437,964	43,340,396	46,010,555						
3 GENERAL FUND BALANCE UNASSIGNED/ASSIGNED/COMMITTED, BEG	15,105,887	18,117,184	20,215,530	21,152,965	21,187,209	19,244,059	17,622,642	16,107,454	16,461,377	18,312,375	22,987,163	28,373,296	34,383,306	25/26	26/27	27/28	28/29	29/30	30/31-34/35
4 CASH AND INVESTMENTS BALANCE DECEMBER 15 (MINIMUM CASH)	4,140,788	10,657,000	12,245,000	15,067,076	11,686,086	5,974,629	(437,861)	(3,936,377)	(3,936,377)	122,850	5,250,517	12,362,142	20,288,313						
5 CASH AND INVESTMENTS BALANCE DECEMBER 31	21,337,000	27,469,531	32,969,407	35,791,483	32,410,473	26,699,036	20,286,446	14,234,396	16,788,030	20,847,257	25,974,924	33,086,549	41,012,720						
6 GENERAL FUND REVENUES																			
7 PROPERTY AD VALOREM TAX	31,432,861	32,804,469	33,784,147	35,134,911	36,364,633	37,637,395	38,954,704	40,318,118	41,729,253	43,189,776	44,701,419	46,265,968	47,885,277	4.00%	3.50%	3.50%	3.50%	3.50%	3.50%
9 USE OF MONEY & PROPERTY	254,831	897,278	1,000,000	850,000	769,706	367,076	278,912	195,704	230,813	286,622	357,121	454,896	563,870	-15.00%	3.00%	2.00%	2.00%	2.00%	2.00%
10 INTERGOVERNMENTAL REVENUE	379,203	248,788	229,269	229,550	231,846	234,164	236,506	238,871	241,259	243,672	246,109	248,570	251,055	0.12%	1.00%	1.00%	1.00%	1.00%	1.00%
11 CHARGES FOR SERVICES/OTHER	168,653	243,580	402,600	486,250	491,113	496,024	500,984	505,994	511,054	516,164	521,326	526,539	531,804	20.78%	1.00%	1.00%	1.00%	1.00%	1.00%
12 AMBULANCE FEES	1,098,419	1,335,265	1,902,000	1,972,000	2,001,580	2,031,604	2,062,078	2,093,009	2,124,404	2,156,270	2,188,614	2,221,443	2,254,765	3.68%	1.50%	1.50%	1.50%	1.50%	1.50%
13 STRIKE TEAM REVENUE (Net of Overtime Costs)	352,270	252,253	497,561	222,000	233,100	241,259	249,703	258,442	267,488	276,580	286,539	296,568	306,948	-55.38%	5.00%	3.50%	3.50%	3.50%	3.50%
14 OTHER REVENUE (FUEL BREAK ADMIN FEE)	177,682	222,391	7,000	1,047,349	0	0	0	0	0	0	0	0	0	14862%	NA	NA	NA	NA	NA
15 TOTAL GENERAL FUND REVENUES	33,863,801	36,004,024	37,822,577	39,942,060	40,091,976	41,007,521	42,282,885	43,610,138	45,104,270	46,669,354	48,301,127	50,013,985	51,793,721						
16 GENERAL FUND EXPENDITURES*****																			
17 SALARIES - SAFETY	9,352,023	9,737,476	10,800,000	10,394,452	10,914,175	11,296,171	11,691,537	12,100,740	12,524,266	12,962,616	13,416,307	13,885,878	14,371,884	-3.76%	5.00%	3.50%	3.50%	3.50%	3.50%
18 SALARIES - NONSAFETY	1,191,593	1,385,196	1,569,533	3,275,006	3,588,756	3,714,363	3,844,365	3,978,918	4,118,180	4,262,317	4,411,498	4,565,900	4,725,707	108.66%	5.00%	3.50%	3.50%	3.50%	3.50%
19 SALARIES - OTHER NONBENEFITTED	179,561	144,457	252,342	275,000	288,750	298,856	309,316	320,142	331,347	342,944	354,947	367,371	380,229	8.98%	5.00%	3.50%	3.50%	3.50%	3.50%
20 OVERTIME (Excluding Strike Team)	2,643,984	3,531,743	2,888,800	2,908,000	3,189,900	3,301,547	3,417,101	3,536,699	3,660,484	3,788,601	3,921,202	4,058,444	4,200,489	0.66%	5.00%	3.50%	3.50%	3.50%	3.50%
21 BENEFITS	2,708,218	2,330,796	3,247,984	3,885,444	4,030,007	4,150,908	4,275,435	4,403,698	4,535,809	4,671,883	4,812,039	4,956,401	5,105,093	19.63%	3.00%	3.00%	3.00%	3.00%	3.00%
22 RETIREE HEALTH INSURANCE	182,956	845,243	881,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	2.16%	0.00%	0.00%	0.00%	0.00%	0.00%
23 OPERATING EXPENSES	2,980,759	3,452,641	3,713,359	3,947,691	4,192,122	4,317,885	4,447,422	4,580,845	4,718,270	4,859,818	5,005,613	5,155,781	5,310,454	6.31%	3.00%	3.00%	3.00%	3.00%	3.00%
24 RESIDENTIAL FUELS MITIGATION AND HOME HARDENING GRANT PROGRAM	55,121	293,641	400,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500K	0.00%	0.00%	0.00%	0.00%	0.00%
25 CCCERA EMPLOYER PAYMENT SAFETY - NORMAL COST*****	1,948,319	2,430,624	2,590,500	2,550,531	2,780,574	2,946,179	3,058,357	2,558,450	2,270,615	1,491,754	1,659,210	1,637,482	1,658,891	CCCERA*****			CCCERA/GovInvest		
26 CCCERA EMPLOYER PAYMENT SAFETY - UAAL PAYMENT*****	3,121,370	3,882,684	5,259,500	5,676,987	6,189,019	6,557,625	6,807,310	5,694,615	5,053,949	3,320,355	3,693,080	3,644,718	3,692,371	CCCERA*****			CCCERA/GovInvest		
27 CCCERA EMPLOYER PAYMENT NONSAFETY - NORMAL COST	147,359	178,684	223,677	392,433	441,886	469,405	481,979	451,662	408,914	435,799	464,066	493,778	525,001	CCCERA*****			CCCERA*****		
28 CCCERA EMPLOYER PAYMENT NONSAFETY - UAAL PAYMENT	136,024	165,091	125,819	272,708	307,073	326,197	334,934	313,867	284,160	302,844	322,487	343,134	364,831	CCCERA*****			CCCERA*****		
29 OPEB FUNDING (INTO TRUST)	366,640	463,553	428,630	405,233	417,184	455,538	480,369	535,791	566,471	579,531	641,289	689,870	738,992	Actuary	Actuary	Actuary	Actuary	Actuary	Actuary
30 PENSION RATE STABILIZATION (INTO TRUST)	2,108,577	1,569,279	1,135,247	1,660,574	1,752,102	1,795,412	1,664,571	1,805,588	1,849,786	2,118,339	1,379,505	1,377,217	1,364,257	GovInvest	GovInvest	GovInvest	GovInvest	GovInvest	GovInvest
31 TOTAL GENERAL FUND EXPENDITURES	27,752,504	30,410,672	33,516,391	37,044,059	39,491,549	41,030,085	42,212,695	41,681,015	41,722,250	40,536,800	41,481,243	42,575,973	43,838,199						
32 TRANSFER OUT TO CAPITAL FUND	(3,100,000)	(3,000,000)	(2,863,757)	(2,863,757)	(2,543,577)	(1,598,853)	(1,585,378)	(1,575,200)	(1,531,022)	(1,457,766)	(1,433,750)	(1,428,001)	(1,428,001)						
33 ANNUAL GENERAL FUND SURPLUS (DEFICIT)	3,011,297	2,593,352	442,429	34,244	(1,943,149)	(1,621,417)	(1,515,188)	353,923	1,850,998	4,674,788	5,386,134	6,010,010	6,527,520						
34 GENERAL FUND BALANCE UNASSIGNED/ASSIGNED/COMMITTED, END	18,117,184	20,710,536	21,152,965	21,187,209	19,244,059	17,622,642	16,107,454	16,461,377	18,312,375	22,987,163	28,373,296	34,383,306	40,910,826						
35 UNRESTRICTED FUND BAL AS PERCENT OF GENERAL FUND REVENUE	50.90%	59.46%	55.93%	53.04%	48.00%	42.97%	38.09%	37.75%	40.60%	49.26%	58.74%	68.75%	78.99%						
36																			
37 CAPITAL FUND BALANCE, BEGINNING OF YEAR	4,495,401	7,976,471	11,012,149	12,665,415	9,250,161	5,481,874	690,701	3,846,161	1,646,450	561,780	1,014,658	2,740,150	4,656,311	25/26	26/27	27/28	28/29	29/30	30/31-34/35
38 CAPITAL FUND REVENUES - FIRE FLOW TAX, STRIKE TEAM VEHICLE	1,199,319	2,087,110	1,886,076	1,220,000	1,224,026	1,228,065	1,232,118	1,236,184	1,240,263	1,244,356	1,248,463	1,252,582	1,256,716	0.33%	0.33%	0.33%	0.33%	0.33%	0.33%
39 CAPITAL EXPENDITURES	496,703	1,730,597	3,775,585	7,178,010	7,215,000	7,296,450	7,033,094	289,936	241,984	2,249,244	956,721	764,423	2,172,356	NA	NA	NA	NA	NA	NA
40 TRANSFER IN FROM GENERAL FUND - PRIOR POB MONEY	3,100,000	3,000,000	3,863,757	2,863,757	2,543,577	1,598,853	1,585,378	1,575,200	1,531,022	1,457,766	1,433,750	1,428,001	1,428,001						
41 TRANSFER OUT TO DEBT SERVICE FUND - FIRE FLOW TAX	(321,546)	(320,835)	(320,982)	(321,001)	(320,890)	(321,641)	(321,264)	(321,737)	(321,737)	(321,071)	0	0	0						
42 ANNUAL CAPITAL FUND SURPLUS (DEFICIT)	3,481,070	3,035,678	1,653,266	(3,415,254)	(3,768,287)	(4,791,173)	(4,536,861)	2,199,710	2,208,230	452,878	1,725,492	1,916,161	512,362	NA	NA	NA	NA	NA	NA
43 CAPITAL FUND BALANCE, END OF YEAR	7,976,471	11,012,149	12,665,415	9,250,161	5,481,874	690,701	(3,846,161)	(1,646,450)	561,780	1,014,658	2,740,150	4,656,311	5,168,673	NA	NA	NA	NA	NA	NA
44																			
45 DEBT SERVICE FUND BALANCE, BEGINNING	1,688,612	0	0	0	0	0	0	0	0	0	0	0	0						
46 DEBT SERVICE FUND EXPENDITURES - PENSION OBLIGATION BONDS	1,687,935	0	0	0	0	0	0	0	0	0	0	0	0						
47 DEBT SERVICE FUND EXPENDITURES - OTHER DEBT/STATION 43	321,546	320,835	320,982	321,001	320,890	321,641	321,264	321,737	321,071	0	0	0	0						
48 TRANSFER IN FROM CAPITAL FUND - FIRE FLOW TAX	321,546	320,835	320,982	321,001	320,890	321,641	321,264	321,737	321,071	0	0	0	0						
49 DEBT SERVICE FUND BALANCE, END OF YEAR	0	0	0	0	0	0	0	0	0	0	0	0	0	0	NA	NA	NA	NA	NA
50																			
51 TUNNEL EAST BAY HILLS FUEL BREAK FUND BALANCE, BEGINNING	17,572	50,959	348,268	726,381															
52 REVENUE - STATE AID	311,618	2,460,316	3,411,849																
53 EXPENDITURES - FUEL BREAK	278,231	2,163,007	3,033,736																
54 TRANSFER OUT TO GENERAL FUND				(726,381)															
55 TUNNEL EAST BAY HILLS FUEL BREAK FUND BALANCE, END OF YEAR	50,959	348,268	726,381	0															
56																			
57 COMBINED UNRESTRICTED FUND BALANCE, BEGINNING OF YEAR	19,601,288	26,093,655	31,722,685	33,818,380	30,437,370	24,725,933	18,313,343	12,261,293	14,814,927	18,874,154	24,001,821	31,113,446	39,039,617	NA	NA	NA	NA	NA	NA
58 TOTAL UNRESTRICTED REVENUES	35,063,120	38,091,134	39,708,653	41,162,060	41,316,002	42,235,586	43,515,003	44,846,322	46,344,534	47,913,711	49,549,590	51,266,567	53,050,437	NA	NA	NA	NA	NA	NA
59 TOTAL UNRESTRICTED EXPENDITURES	28,570,753	32,462,104	37,612,958	44,543,070	47,027,439	48,648,176	49,567,053	42,292,689	42,285,306	42,786,044	42,437,964	43,340,396	46,010,555	NA	NA	NA	NA	NA	NA
60 COMBINED UNRESTRICTED FUND BALANCE, END OF YEAR	26,093,655	31,722,685	33,818,380																